

LOCAL STRATEGIC PARTNERSHIP FOR EALING

EXECUTIVE BOARD MEETING

Monday, 16th July 2018 at 5.00pm

Committee Room 5, Perceval House Ealing W5 2HL

MINUTES

ATTENDANCE

Executive Board Members	
Julian Bell (Chair)	London Borough of Ealing
Sue Cooper	Catalyst Housing
Charles Nelson	Representing West London College, on behalf of Janet Gardner
Olivia Hargadon	Job Centre Plus
Paul Najsarek	London Borough of Ealing
Jimmy Di-Luzio	Representing Metropolitan Police, on behalf of Paul Martin
Chris Blake	London North West Healthcare NHS
Helen Mangan	Representing West London Mental Health Trust on behalf of Sara Rushton
Neha Unadkat	Ealing Clinical Commissioning Group
Andrew Rollings	Makeitealing.co.uk
Ben Moore	Ealing Fire Brigade
Also attending	
Elly Heaton-Virgo	Young Ealing Foundation
London Borough of Ealing:	
Jackie Fisk	Policy Officer
Noel Hatch	Head of Strategy and Performance

1. Welcome and Apologies (Agenda item 1)

The Chair welcomed all those in attendance and asked all those present to introduce themselves.

Following introductions, the Chair said that apologies for absence had been received from:

Andy Roper, Ealing Community Network

Ricky Singh, Ealing Community Network

Anna Whitty, Ealing Community Network

Dele Ryder, A2 Dominion

Peter John, University of West London

2. Minutes and Matters Arising (Agenda item 2)

The Chair noted the apologies from Andy Roper, and noted that this would be his last LSP meeting. He referenced a letter from Andy which noted his long-running membership of the LSP (over 16 years). Andy stated that the LSP is a very valuable model to bring partners together, and reflected that of the various models he had been part of during his tenure, the recent development of the LSP to focus on strategic Future Ealing outcomes and how partners can contribute is positive and on the right track. The Chair thanked Andy for his constructive and thoughtful contributions to the LSP. A new ECN Chair will be elected in October and will be the future LSP member.

RESOLVED:

That the LSP Executive Board thanked Andy Roper for his contribution to the LSP
That the minutes of the meeting of the LSP Executive Board held on 16 April 2018 be agreed and the Chair be authorised to sign them as a true and correct record.

**3. Future Ealing Update
(Agenda item 3)**

Paul Najsarek (PN) drew the Board's attention to the points raised in the paper around the routemap to finalising the Borough Plan by the autumn. A draft will be circulated ahead of sign-off in the autumn. PN gave examples of forward looking areas of work which illustrate how partnership working on the Borough Plan could add further value – these included the council's work on assets (including hub based initiative such as at Greenford), the implications of the recent Police reconfiguration and work with the CCG on preventing admissions to hospital. He encouraged partners to come forward to explore areas further and suggest others where partnership working could add value in delivering the Borough Plan.

PN also highlighted the series of 'Talk Future Ealing' events taking place over the summer. Sue Cooper asked if any common themes were emerging from the public engagement. The Chair said there was an evident desire amongst residents to engage and volunteer, which is very encouraging. People are prepared to take ownership, whether through one-off interventions or long-term commitments. Young People expressed interest in mentoring, for example. The Chair said the engagement sessions were also about explaining to residents the financial challenges the council faces, and the implications of that.

Neha Unadkat set out an issue around GP practices being strained as the population increases and how they might be able to relocate etc. She indicated that this would be a topic to come back to.

RESOLVED

That the routemap to finalising the Borough Plan was agreed, with partners to contribute to forward looking areas that could add value.
That the Board would support and contribute to the 'Talk Future Ealing' public engagement

4 Employer Engagement Project: 16-25 year olds with learning disabilities into employment

(Agenda item 4)

Charles Nelson (CN) drew the Board's attention to the points raised in the paper, in particular the need to look creatively at the issues, engage more employers to be on board with the objectives of the project; and next steps of drawing together a project

plan, targets and allocated actions by early September to bring back to the Board for its October meeting. Points raised by the Board were:

- How the Voluntary and Community Sector were being involved – CN confirmed that VCS organisations were involved in the April planning session and would be invited to contribute further.
- Elly Heaton-Virgo drew CN's attention to potential GLA funding for which this could be a good match.
- Clarification of the definition of learning disability being used in the project. CN confirmed it is a wide spectrum and the project would set this out clearly
- What are the missing datasets? CN said it is important for the project to pin down what the groups are and how we can share data between partners, taking GDPR into account.
- Employer engagement is a key part of the Young Ealing Foundation strategy, and so some mutual benefits in collaborating in this area.

The Chair asked for the Action Plan to be in place by early September, including sign-up from relevant partners to actions. He asked for national models of good practice to be considered when developing the project plan.

RESOLVED:

That West London College would work with partners, including Ealing Council, to draft an implementation plan

That colleagues and partners will be asked to sign up to the plan and take ownership of relevant actions

That the project plan, targets and action plan be brought back to the next meeting of the LSP.

5. The Northolt Project

(Agenda item 5)

Olivia Hargadon (OH) reminded the Board that this is a partnership project, lead by DWP, now into the second of a 2-year project.

Whilst the project has had successful year one outcomes, there has been a recent hiatus for a variety of factors. These include: change in leadership, rollout of Universal Credit, suspension of Community Champion activity by GNP, Work and Health Programme coming on-stream. However, OH has put in train a clear delivery focus for the remainder of year 2 including: 2 staff working out of the Northolt library hub on a Thursday, refreshed partnership arrangements for co-locating out of the hub, clarity on referral processes and procedures and a timetable for hub activities from July. OH explained that while the DWP were not continuing to fund additional providers after year one, the DWP complex needs plan for relevant individuals would be in place. This plan would be shared as appropriate with partners.

A more stretching target of 200 job outcomes has been set for year 2.

Neha Unadkat referred to the lack of referrals from Community Champions to Care Co-ordinators and asked for the reasons behind this – whether the process wasn't working or the need wasn't there.

Sue Cooper (SC) asked about sustainability and whether records were kept to track outcomes for people. OH replied that the process she had set out would cover this

from July 2018. SC also raised the issue of partners working out of the hub, which is important, but she said that it was also important to work with people where they live and therefore the work with Catalyst would need to take this into account.

Paul Najsarek emphasised the need for sustainability and suggested that plenty of time is given ahead of the end of year 2 to take into account lessons learned and evaluate.

RESOLVED

That the approach proposed for delivery of the project in year 2 is supported
That the status of the Community Capacity workstream was noted
That the next reporting to the LSP Board will include an evaluation and plans for future sustainability

6. Young Ealing Foundation (YEF)

(Agenda item 6)

Elly Heaton-Virgo (EHV) spoke to the slides included with the Board papers, and a discussion followed including the following points:

- YEF plans to hold bi-monthly networking events – any suggestions on themes would be welcomed
- YEF is seeking two further trustees – EHV would welcome suggestions
- Olivia Hargadon asked how YEF will avoid duplication. EVH said they are talking to partner organisations about who is doing what, and taking care not to overlap. Whilst some mapping of provision has taken place, this is not formalised but could be shared over time.
- Paul Najsarek said that from the council's perspective, an open dialogue is welcomed and to help where it can. EVH commended the council and ECVS on its supportive approach. She welcomed continuing invitations from partners for her to take part in discussions and events.
- Sue Cooper highlighted the social purpose of housing associations, and welcomed collaboration with YEF.
- EVH spoke about John Lyons' charity (which funds YEF) support for community spaces working well and EVH is keen to see such community hubs being very actively used by a whole range of services for the benefit of the whole community.
- The use of suitable premises (ideally Gunnersbury museum) for the YEF launch would be very helpful to YEF. The Chair indicated he would see what was possible.

7. Forward Plan

(Agenda item 7)

Noel Hatch outlined the upcoming agenda items.

The Chair invited members of the LSP to contact Noel Hatch if they had any suggestions for topics for discussion at the July or future meetings.

8. Round Table Updates

Updates from partners included:

- WLMHT and Police multi-disciplinary approach to repeat offenders and seeking to interrupt the cycle by linking people to the right public services in time. A potential topic for a future meeting.
- The difficulties being faced by Ealing Broadway businesses, during a period of poor trading, to recruit staff. This is not just about the threat of online shopping (Click and Collect is increasing footfall into shops) - a key driver behind recruitment difficulties is Brexit.
- Recruitment drive by Ealing Fire Brigade, against a backdrop of a very busy half-year.
- 6 weeks in to the tri-borough arrangements now in place in the Police, and performance has increased (compared to other areas where performance had dropped at same point). Encouraging given such a significant transformation.
- Board members discussed knife-crime and gangs/exploitation: given the areas of mutual interest, several partners were picking up the discussion after the meeting.
- The rollout of Universal Credit has resulted in a significant change in the customer demographics presenting to DWP. There are now more complex needs – hence the Complex Needs Plan referenced earlier, and collaboration with partners is welcomed. An open invitation to visit or site meetings at the Job Centre.
- The recent 70th anniversary of the NHS was noted.
- The CCG has a new accountable officer for the NHS North West London Collaboration of Clinical Commissioning Groups – Mark Easton.
- The CCG is reviewing the process for referrals from GPs to hospitals towards an electronic process.
- West London College has a new Chief Executive/Principal - Karen Redhead.
- A Care Quality inspection across all Trust hospitals was recently carried out – it highlighted good practices but also some issues regarding Ealing Hospital which are being addressed..

(Agenda item 8)

9. Any Other Business

None

The Chair thanked everyone for their attendance.

The meeting ended at 6.16 pm